

MINUTES OF THE BOARD OF GOVERNORS

UNIVERSITY OF NEW BRUNSWICK

The Board of Governors met at 9:00 a.m. on Thursday, 9 December 2021, in the Chancellor's Room of the Wu Conference Centre on the Fredericton campus and using the Zoom meeting platform.

PRESENT

Mr. W. Carson	Dr. J. MacLauchlan
Ms. R. Connors-Losier	Dr. D. MaGee
Mr. R. Cuming	Dr. P. Mazerolle
Mr. D. Debly	Dr. A. McCain
Ms. B. DeLong	Dr. K. McCain
Ms. S. DeVarenne (Secretary)	Ms. M. McNeil
Ms. A. Ferris	Mr. D. O'Brien
Mr. T. Gribbons (Vice-Chair)	Dr. D. Perley
Mr. L. Hachey	Dr. C. Passaris
Dr. P. Hauf	Dr. K. Scott-Storey
Ms. J. Hoyt	Mr. P. Syroid
Mr. K. Hoyt	Ms. R. Tingley (Chair)
Dr. V. Husain	Mr. K. Walsh
Ms. J. Jollineau	Dr. K. Wilson
Ms. J. Knox	Dr. D. Woolnough
Dr. J. Light-Thompson	

being members of the Board

Ms. N. Ashfield, Acting Associate Vice-President (Strategic Communications)
Ms. M. Byers, University Secretariat
Ms. M. Dawe, Chief of Staff, Office of the President
Ms. E. Flemming, University Secretariat
Dr. M. Gray, Acting Dean, Forestry & Environmental Management
Mr. C. Hamilton, Vice-President (Advancement)
Mr. M. Warren, Director, Resource Planning & Budgeting

Regrets:

Dr. T. Chopin	Ms. C. Prosser
Dr. R. Currie	Mayor D. Reardon
Ms. R. Fairweather	Mayor K. Rogers
Dr. D. Ganong	Dr. D. Stevenson
Mr. C. MacDonald	Mr. N. Vibert
M. G. Noseworthy	Ms. J. Ward

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BOARD STRATEGIC WORKSHOP (CLOSED)

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OPEN SESSION**1. Announcements for 8 December 2022 (posted with agenda)****1.1 Announcements for 9 December 2021 (posted with agenda)**

A) The Chair welcomed members to the meeting, referring them to the written announcements included with the agenda. The President acknowledged that the Saint John and Fredericton campuses of the University sit on unsurrendered and unceded traditional Wolastoqey land. The lands of the Wabanaki people were recognized in a series of Peace and Friendship Treaties to establish an ongoing relationship of peace, friendship, and mutual respect between equal nations.

2. Approval of the Meeting Agenda and Minutes of Previous Meeting**2.1 Summary of Resolutions (posted with agenda)****2.2 Minutes of 13 October 2022 (posted with agenda)**

The Chair noted that key items of business were an update on the current year's budget, discussion on plans for aquatic facilities as well as on the Presidential Review Process. After lunch will we engage in a strategic discussion on UNB's Growth Culture and a tour of the Harriet Irving Library Research Commons.

MOTION 2, 1: Jollineau/Passaris "That the Board approve the agenda, as presented, and the Minutes of 13 October 2022, as presented."

CARRIED

R. Tingley reviewed items on the agenda where there could be potential conflicts of interest. She noted several conflicts of interest; Elected Faculty members during discussion of the ratification of the Collective Agreement with AUNBT (Group 1); and that P. Mazerolle would step out of the meeting during discussion of the Presidential review process.

3. Business Arising from the Minutes (Open Session)

There was none.

CLOSED SESSION**OPEN SESSION****10. Senates' Business**

P. Hauf and K. Wilson presented Senates' Business for the November meetings.

P. Hauf drew members' attention to the Report of the Academic Policy and Procedures Committee which included a proposal for the Bachelor of Health academic hood. K. Wilson noted that both Senates had a presentation and discussion on the development of a Centre for Learning Futures at UNB. Fredericton Senate also considered the Report of the

Academic Planning Committee, which included presentation of the Strategic Plan for the Faculty of Forestry and Environmental Management (ForEM). The ForEM strategic plan was presented under item 10.2.

10. **Senates' Business** (con'd)

10.1 **22 and 23 November 2022** (posted with agenda)

Joint Senates' Items for Information

10.1.1 President's Report

10.1.2 Strategic Discussion: UNB's Learning Futures

Fredericton Senate Items for Information

10.1.3 Additions to the Graduation List for Convocation 2022

10.1.4 Report of the Senate Review Committee

Joint Senates' Items for Approval

10.1.6 Report of the School of Graduate Studies

10.1.7 Report of the Undergraduate Scholarships Committee

10.1.8 Report of the Academic Policy and Procedures Committee

10.1.9 Report of the Teaching Awards Committee

Fredericton Senate Items for Approval

10.1.10 Report of the Senate Curriculum Committee

10.1.11 Report of the Academic Planning Committee

Saint John Senate Items for Approval

10.1.12 Report of the Academic Planning and Resources Committee

10.1.13 Report of the Senate Curriculum Committee

MOTION 10, 1: Woolnough/Jollineau "That the Board approve Senates' Business, items 10.1.5 to 10.1.12, inclusive, and receive items 10.1.1 to 10.1.4 as presented."

CARRIED

10.2 **Faculty of Forestry and Environmental Management Strategic Plan** (posted with agenda)

K. Wilson introduced M. Gray, Acting Dean of Forestry and Environment Management, and invited her to present the Faculty's strategic plan.

M. Gray presented the Strategic Plan to Board members and highlighted key components through the use of a PowerPoint presentation. She began by highlighting the mission and vision of the Faculty and noting that the goal is to grow student enrolment within the Faculty by 50%, with significant growth being targeted in course-based graduate programs. While enrollment growth would result in an increase to the student-faculty ratio, it is also the intent to increase faculty complement with hirings with expertise in the areas of silviculture and remote sensing. The strategic plan also calls for an increase in the number of research chairs in the Faculty.

M. Gray concluded the presentation by speaking to the financial implications of the Strategic Vision, noting that the goal was to increase the revenue to central to \$536,432 by the 2026 fiscal year.

K. Wilson thank M. Gray for her leadership in the development of the strategic vision.

[APPLAUSE]

10. **Senates' Business** (con'd)

10.2 **Faculty of Forestry and Environmental Management Strategic Plan** (con'd)

In response to a question, M. Gray noted that there are 5 post-secondary institutions in Canada that offer bachelor of forestry programs and UNB is the only English language program in eastern and Atlantic Canada. She further noted that the primary challenge of the Faculty was building understanding and awareness of the program and employment opportunities for graduates with perspective students.

In response to a question on the ranking of UNB's program, it was noted that there is not a specific evaluation for forestry, but rather it is included in a broader category.

A member asked if demographic information of students enrolled in the Faculty might be shared with the Board. M. Gray responded that there is gender parity within the Faculty. Students had a common first year and then continue in either forestry or environmental management. Current trends indicate that male students are the majority in forestry, and female students the majority in environmental management.

A member asked if consideration had been given for graduate level programs in partnership with other Faculties, providing the example of an MBA in Forest Product Management. M. Gray undertook to follow up with other Faculties to consider interdisciplinary graduate programs.

In response to a question regarding tuition rates, M. Gray noted that the Faculty's rates were lower than a comparative program at the University of British Columbia, but higher than UNB's Faculty of Science due to the experiential components and corresponding program fees.

Members expressed their support for the academic plan from the Faculty, noting particular appreciation for the acknowledgement of the growth imperative.

MOTION 10, 2:

Gribbons/MacLauchlan

“That the Board support senior management in pursuing the Academic Plan from the Faculty of Forestry and Environmental Management.”

CARRIED

11. **Board Chair's Report** (verbal)

11.1 **Presidential Review Process**

P. Mazerolle left the meeting for this discussion.

R. Tingley presented two slides to Board members to outline to the process for the presidential review process.

The composition of the Joint Review Committee is outlined in the *University of New Brunswick Act* (the *Act*): 3 Board members, 2 members of Fredericton Senate, and 1 member of Saint John Senate. A student may be included in the Committee's membership, but this is not prescribed in the *Act*. In the past if a student has not been appointed as one of

11. **Board Chair's Report** (con'd)

11.1 **Presidential Review Process** (con'd)

the Board or Senate appointments there have been instances where students have been invited to participate in the committee in a non-voting capacity.

The Committee's mandate is to conduct a performance review of the President. Normally this process begins with incumbent's input on past accomplishments and plans for a future term. The Committee may choose to seek input from internal and external stakeholders.

The Committee prepares a summary of the outcome of the review that the Chair of the Committee will share with the President. The Minister of Post-Secondary Education Training & Labour and Premier of New Brunswick are normally advised a recommendation may be forthcoming with regard to the reappointment of the President.

Upon the Committee finalizing a recommendation, a joint meeting of the Board of Governors and the Joint Senates is called to receive the report and vote on the reappointment of the President: The recommendation of the Joint Meeting is then forwarded to the Lieutenant-Governor in Council for consideration.

R. Tingley outlined the timelines for the review process noting that a decision must be communicated to the incumbent no later than 30 June 2023. Upon a recommendation for reappointment, negotiations begin for proposed terms and conditions. S. DeVarenne responded to a question by noting that any changes to the review process would require updates to the *Act*.

In response to a question regarding the Joint Meeting, S. DeVarenne explained that the recommendation must receive a majority vote from both the Board and the Joint Senates. For this purpose, the Fredericton and Saint John Senates combine and vote as one body.

R. Tingley responded to an additional question noting that the Committee determines its own process for the review, including the process used to solicit feedback from stakeholders.

A member offered the advice that a student voice be included on the Review Committee.

During further discussion it was noted that the President's first term would end on 30 June

2024.

12. **Consent Agenda Matters (Open Session)**

12.1 **Board Advancement Committee – open items** (See item 5.1)

The Board Advancement Committee Report was received for information.

12.2 **Board Executive Committee**

12.2.1 **Report of 14 November 2022 – open items** (see item 5.2.2)

The Board Executive Committee Report was received for information.

12.3 **Board Finance & Properties Committee – open items** (see item 5.3.1)

The open session report of the Board Finance & Properties Committee Report was received for information.

12.4 **Board Nominating & Review Committee – open items** (see item 5.5)

The Board Nominating & Review Committee Report was received for approval.

12.5 **Appointments to the Student Disciplinary Committee for 2022-2023** (posted with agenda)

The Appointments to the Student Disciplinary Committee for 2022-23 were received for approval.

MOTION 12, 1: J. Hoyt/Passaris “That the Board approve matters included in items 12.4 and 12.5 of the consent agenda (open sessions), and received items 12.1 through 12.3, as presented.”

CARRIED

13. **Other Business (Open Session)**

It was noted that it would be the last Board meeting for A. Ferris in her role as Acting Vice-President (Administration and Finance). Members expressed their appreciation to A. Ferris for her service during the search process.

[APPLAUSE]

CLOSED SESSION

Sarah DeVarenne
Secretary