

MINUTES OF THE BOARD OF GOVERNORS

UNIVERSITY OF NEW BRUNSWICK

The Board of Governors met at 9:30 a.m. on Thursday, 5 December 2019, in the Chancellor's Room of the Wu Conference Centre on the Fredericton campus.

PRESENT

|                              |                             |
|------------------------------|-----------------------------|
| Dr. J. Andrews               | Ms. N. Mallory              |
| Ms. K. Cunningham            | Dr. P. Mazerolle            |
| Ms. S. DeVarenne (Secretary) | Dr. A. McCain               |
| Mr. C. Fernandez             | Ms. K. McCain               |
| Ms. B. Forbes                | Ms. M. Grant-McGivney       |
| Dr. D. Ganong                | Mr. D. O'Brien              |
| Ms. D. Graves-Brown          | Dr. N. O'Byrne              |
| M. T. Gribbons               | Dr. C. Passaris             |
| Mr. L. Hachey (Chair)        | Ms. G. Paul                 |
| D. P. Hauf                   | Ms. C. Prosser              |
| Dr. V. Husain                | Ms. J. Sutherland-Green     |
| Ms. J. Jollineau             | Ms. R. Tingley (Vice-Chair) |
| Dr. J. Kieffer               | Dr. D. Woolnough            |
| Dr. G. MacLean               | Ms. B. Yeates               |
| Dr. D. MaGee                 |                             |

being members of the Board

Ms. M. Dawe, Advisor and Senior Director, Office of the President  
Ms. E. Flemming, University Secretariat  
Ms. S. Gilks, Director of Communications  
Mr. R. Skillen, Vice-President (Advancement)

Regrets:

|                 |                    |
|-----------------|--------------------|
| Mr. S. Arseneau | Ms. R. Fairweather |
| Mr. B. Baxter   | Dr. T. Goud        |
| Mr. S. Brittain | Ms. J. Hoyt        |
| Dr. R. Currie   | Mr. M. O'Brien     |
| Mr. G. Daley    | Dr. D. Stephenson  |
| Mr. D. Darling  | Ms. K. Thompson    |

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## OPEN SESSION

1. **Announcements**1.1 **Announcements for 5 December 2019**

A) The Chair welcomed members to the Board meeting, referring them to the written announcements included with the agenda. The President acknowledged that the Saint John and Fredericton campuses of the University sit on unsundered and uncaded traditional Wolastoqey land. The lands of the Wabanaki people were recognized in a series of Peace and Friendship Treaties to establish an ongoing relationship of peace, friendship, and mutual respect between equal nations.

B) The Chair welcomed new Board members and noted that B. Baxter, S. Brittain, T. Goud, J. Hoyt, and D. Woolnough had sent their regrets for the meeting.

C) The Chair reminded members of two workshops being held later in the day, noting they were important sessions with the goal of fostering truth, understanding, respect, and reconciliation among Indigenous and non-Indigenous peoples.

2. **Approval of Meeting Agenda and Minutes of Previous Meeting**2.1 **Summary of Resolutions** (posted with agenda)2.2 **Minutes of 17 October 2019** (posted with agenda)

The Chair noted that the Strategic Plan Goal for the meeting was: An Exceptional and Transformative Student Experience. Key items of business were an update and discussion on the Strategic Planning process, as well as a proposal for a new undergraduate degree program in Health on the Saint John campus.

**MOTION 2, 1:** Mallory/Andrews “That the Board approve the agenda as presented, and the Minutes of 17 October 2019, as presented.”

**CARRIED**

L. Hachey reviewed items on the agenda where there could be potential conflicts of interest. No items of conflict were brought forward by members.

3. **Business Arising from the Minutes (Open Session)**

There was none.

**CLOSED SESSION****OPEN SESSION****9. Senates' Business**

P. Hauf and G. MacLean presented Senates' Business for the November meetings. G. MacLean drew members' attention to the Report of the Senate Curriculum Committee, and the Additions to the Graduation List for Convocation 2019.

P. Hauf spoke to the program proposal for a Bachelor of Health on the Saint John campus. She noted that all three Faculties on the campus had been engaged on making progress on the academic plan: a key piece being the introduction of a new health degree program. The Bachelor of Health was designed with an interdisciplinary focus, with students enrolled in a common first year and moving into one of three majors: Health and Society; Biomedical Sciences and Health; or Management in Health.

The administrative structure for the program will differ from the University's usual practice with the three Faculties and Deans sharing responsibility. Saint John Senate had a robust discussion of this program and recognized the risks that come with a new administrative model: a majority of Senators supported the proposal and the opportunity to test a model that might be used to support other interdisciplinary programs in the future.

In response to questions from members, P. Hauf noted that the first cohort expected in September 2020 is hoped to have 25 students, with the program growing to have more than 400 net new students at full enrollment.

The Chair extended his congratulations to the Saint John campus.

[APPLAUSE]

**9.1 19 and 20 November 2019****For information****JOINT SENATES' ITEMS**

9.1.1 President's Report

9.1.2 Report of the Undergraduate Scholarships Committee

9.1.3 Report of the Vice-President (Research)

**FREDERICTON SENATE ITEMS**

9.1.4 Additions to the Graduation List for Convocation 2019

**9. Senates' Business** (con'd)**For Approval****JOINT SENATES' ITEMS**

- 9.1.5 Report of the School of Graduate Studies
- 9.1.6 Report of the Undergraduate Scholarships Committee
- 9.1.7 Report of the Academic Policy and Procedures Committee
- 9.1.8 Certificate and Diploma Candidates
- 9.1.9 Report of the Joint Senate Admissions Committee

**FREDERICTON SENATE ITEMS**

- 9.1.10 Report of the Senate Curriculum Committee

**SAINT JOHN SENATE ITEMS**

- 9.1.11 Report of the Senate Curriculum Committee
- 9.1.12 Report of the Academic Planning and Resources Committee

**MOTION 9, 1:** Tingley/Passaris "That the Board approve Senates' Business, items 9.1.6 to 9.1.13, inclusive, and receive items 9.1.1 to 9.1.5, inclusive, as presented."

**CARRIED**

**10. President's Report****10.1 December 2019 President's Report** (posted with agenda)

The President referred members to the report that was circulated with the agenda. He spoke to events and strategies being undertaken to increase collaboration between the campuses, noting specifically meetings between the Deans and the President's Executive Team, a planned retreat between the Faculties of Management and Business, as well as work being done by the Deans of Arts on both campuses on sharing resources for upper level courses.

Speaking to broader developments at the University, the President noted that the Law School had presented their vision document to the President's Executive Team for feedback, and will be presenting to the Fredericton Senate Academic Planning Committee and to the Board of Governors at a future meeting.

The President spoke to the major fundraising campaigns being undertaken by each campus and asked G. MacLean to update members on the Engineering Vision, and P. Hauf to provide an update on the Health Vision.

## **10. President's Report** (con'd)

G. MacLean noted that a project manager had been named for the Engineering Vision, specifically referencing the renovations planned for Head Hall. The work being done will support the Academic Plan with a goal to increase student enrollment and research output in the Faculty. In response to a question regarding short term targets for the project, G. MacLean noted that work on this was underway and a detailed plan is expected in early 2020.

Regarding the Health Vision, P. Hauf referenced the newly approved undergraduate program in health, and noted that this programming would be complemented by the construction of a new health sciences building. Plans for the building had been finalized and construction could begin with a finalized funding commitment.

The significance of each project was noted and it was further explained that these projects engaged with integrated advancement plan strategies to attract both government and private sector support.

Members discussed the University's relationship with the provincial government, specifically in the context of a recent report released by the Auditor General and cancellation of the Nursing grant. The President expressed concern that the Auditor General did not have the full context of the Nursing funding when writing her report, and members noted that the report may increase public perception that universities are not good stewards of public money. Members discussed strategies for responding to the Auditor General's report and if it might serve as an opportunity to clarify the University's use of the Nursing funds, as well as explaining the increase in costs of delivering Nursing education.

### **10.2 Innovation Map**

The President referred members to the Innovation Map on display, as well as the cards that were distributed to members in their packages. He explained that the University had commissioned the development of a mapped framework of New Brunswick's innovation system—the first for the province. The Innovation Map illustrates activities of key innovation stakeholders, including provincial and federal governments, post-secondary education, the private sector, innovation networks, and global trade links.

The exercise helps to show that UNB completes 70% of sponsored research and spends 12.8% of total expenditures on sponsored research and that, compared to other provinces, the provincial government underperforms in supporting innovation and research. To promote the findings of the mapping process the University is undertaking to produce a comprehensive communications and marketing strategy.

11. **Board Chair's Report**

The Chair noted the Board-Self Assessment process revealed that members appreciate having time to engage with issues of significance for the University and Board. The workshops being held in the afternoon will focus on the current status and future progress on the University's commitment to responding to the recommendations set by the Truth and Reconciliation Action Plan.

L. Hachey spoke further to the results of the Board Self-Evaluation survey, noting that there had been a 63% response rate. Regarding question 1.8, on the topic of mix of experience and skills of members, the Chair noted that there were 5 upcoming vacancies on the Board, and that a skills matrix would be used to evaluate potential appointments. The Chair also highlighted question 1.10, and noted that an effective process for evaluating the performance of the President would be addressed through the implementation of the new Strategic Vision.

In summary of additional aspects of the self-evaluation exercise, the Chair noted that a desire for more opportunities for focused, in-depth discussion on specific strategic topics, and for these discussions to be elevated to governance levels.

12. **Consent Agenda Matters (Open Session)**

**12.1 Board Advancement Committee**

**12.1.1 Report of 7 November 2019 – open items** (see item 5.1.1)

The Board Advancement Committee Report was received for information.

**12.2 Board Executive Committee**

**12.2.1 Report of 22 November 2019 – open items** (see item 5.2.1)

The Board Executive Report was received for information.

**12.3 Board Nominating and Review Committee**

**12.3.1 Report of 22 November 2019 - open items** (see item 5.5.1)

The Board Nominating and Review Committee Report was received for approval.

**12.4 Board Finance and Properties Committee**

**12.4.1 Report of 22 November 2019 – open items** (see item 5.3.1)



The Board Finance and Properties Committee Report was received for approval.

MOTION 12, 1:      Mallory/Graves-Brown      “That the Board approve matters included item 12.3 and 12.4 of the open session consent agenda, and receive items 12.1 and 12.2, as presented.”

CARRIED

13.    **Other Business (Open Session)**

There was no other business.

**CLOSED SESSION**

14.    **In Camera Sessions**

14.1    **In Camera Meeting with the President**

15.    **Adjournment**

The Chair wished members a happy holiday season.

The meeting was adjourned at 11:47 a.m.

16.    **Additional Opportunity for In Camera Discussion (not minuted)**

The Secretary left the meeting. Members met with the Chair In Camera.