

VOL. 53, NO. 5

MINUTES OF THE BOARD OF GOVERNORS

UNIVERSITY OF NEW BRUNSWICK

The Board of Governors met at 9:30 a.m. on Tuesday, 18 May 2021, by videoconference and on location at the Grand Hall, 40 Charlotte Street, Saint John.

PRESENT

Dr. J. Andrews	Ms. J. Jollineau
Mr. B. Baxter	Ms. J. Knox
Mr. S. Brittain	Dr. J. Light-Thompson
Mr. W. Carson	Mr. S. MacKenzie
Dr. T. Chopin	Dr. J. MacLauchlan
Mr. R. Cuming	Dr. D. MaGee
Ms. K. Cunningham	Dr. P. Mazerolle
Ms. B. DeLong	Dr. A. McCain
Ms. S. DeVarenne (Secretary)	Ms. K. McCain
Dr. D. Ganong	Ms. M. McNeil
Mr. T. Gribbons	Mr. D. O'Brien
Mr. L. Hachey (Chair)	Dr. C. Passaris
Dr. P. Hauf	Ms. C. Prosser
Mr. P. Hickey	Dr. K. Scott-Storey
Ms. J. Hoyt	Ms. J. Sutherland-Green
Mr. K. Hoyt	Ms. R. Tingley (Vice-Chair)
Dr. V. Husain	Dr. K. Wilson
Ms. C. Jardine	Dr. D. Woolnough

being members of the Board

Ms. M. Adams, Associate Vice-President (Capital Planning and Operations)  
Ms. H. Campbell, Associate Director, Communications  
Ms. M. Dawe, Advisor and Senior Director, Office of the President  
Ms. M. Grant-McGivney, Acting Vice-President (Advancement)  
Ms. S. Martell, Associate Vice-President (Strategic Communications)  
Dr. C. Nemeroff, Dean of Renaissance College  
Ms. J. Redstone-Lewis, University Secretariat  
Mr. V. Vardan, incoming student (Fredericton campus)  
Mr. K. Walsh, incoming student (Fredericton campus)  
Ms. K. Wong Chong, Project Manager, President's Office

Regrets:

Dr. R. Currie	Mr. C. MacDonald	Ms. J. Ward
Mayor D. Darling	Mayor M. O'Brien	
Ms. R. Fairweather	Dr. D. Stevenson	

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## 1. Announcements

## 1.1 Announcements for 18 May 2021

The Chair welcomed members to the meeting and thanked them for their continuing commitment to the University during these uncertain times. He noted that some members were attending in person, while others were using videoconferencing. He referred members to the written announcements included with the agenda.

The President recognized that the Board was gathering on the traditional territory of Wolastoqiyik. L. Hachey noted that Christopher MacDonald and Jennifer Ward had sent their regrets for the meeting.

The Chair noted the election of new student Board members Kordell Walsh (Fredericton) and Vishnu Vardan (Fredericton), and the re-election of Patrick Hickey (Saint John).

The Chair noted that it was the last regularly scheduled meeting in the current term for the following Board members: (This list does not include those who have been re-appointed or re-elected.)

Brian Baxter  
Scott Brittain  
Chloe Jardine  
Sean MacKenzie

He thanked members for their service and contributions to the Board and its committees.

Other announcements were provided with the agenda.

## 2. Approval of Meeting Agenda and Minutes of Previous Meeting

## 2.1 **Summary of Resolutions** (posted with agenda)

## 2.2 Minutes of 22 April 2011 (posted with agenda)

The Vice-Chair noted that key items of business were the approval of the graduation list, an update on academic plans and the proposal for the Frank McKenna Institute. No items were lifted from the Consent Agenda.

MOTION 2, 1: Cuming/Passaris “That the Board approve the agenda as presented, and the Minutes of 22 April 2021, presented.”

## CARRIED

L. Hachey reviewed items on the agenda where there could be potential conflicts of interest. No items of conflict were brought forward by members.

### 3. Business Arising from the Minutes (Open Session)

There was none.

4. **Other Business** (Open Session)

There was none.

**CLOSED SESSION****OPEN SESSION**11. **Senates' Business**

K. Wilson and P. Hauf presented Senates' Business for the May meetings. P. Hauf drew members' attention to the strategic discussion about Academic Administrative Structure, the Report of the Academic Policy and Procedures Committee, the Certificates and Diplomas and the Report of the Academic Planning and Resources Committee. K. Wilson noted the recommendations of the Teaching Awards Committee, the approval of the Honours/Major/Minor suite of courses in Criminology and Criminal Justice, and the proposed structure for Emergency Academic Decisions During COVID-19. One member noted that both Allan P. Stewart Award Winners were mathematicians.

11.1 **17 May 2021**For Information**JOINT SENATES' ITEMS**

11.1.1 President's Report

11.1.2 Strategic Discussion: Academic Administrative Structure

**FREDERICTON SENATE ITEM**

11.1.3 Report of the UNBF Research Ethics Board

**SAINT JOHN SENATE ITEM**

11.1.4 Report of the UNBSJ Research Ethics Board

For Approval**JOINT SENATES' ITEMS**

11.1.5 Report of the Academic Sub-Committee of the UNB Bi-Campus COVID-19 Response Steering Committee

11.1.6 Report of the Academic Policy and Procedures Committee

11.1.7 Report of the Undergraduate Scholarships Committee

11.1.8 Report of the School of Graduate Studies

11.1.9 Certificates and Diplomas

11.1.10 Report of the Teaching Awards Committee

11.1.11 Proposed Structure: Emergency Academic Decisions During COVID-19

11.1.12 The Frank McKenna Institute

**FREDERICTON SENATE ITEMS**

11.1.13 Report of the Senate Academic Planning Committee

11.1.14 Report of the Senate Admissions Committee

MOTION 11, 1:

Brittain/Cuming      "That the Board approve Senates' Business, items 11.1.5 to 11.1.14, inclusive, and receive items 11.1.1 to 11.1.4, inclusive, as presented."

CARRIED

11. **Senates' Business** (cont'd)11.2 **Renaissance College Strategic Vision** (posted with agenda)

K. Wilson introduced C. Nemeroff, Dean of Renaissance College. C. Nemeroff drew members' attention to a PowerPoint presentation describing the Strategic Vision for Renaissance College. She noted that the Strategic Plan had been in development for some time, including pauses for a quality assurance review of the College and the COVID-19 pandemic, and indicated that some components of the plan were already being acted on. She highlighted four goals of the plan:

- 1) Develop new joint programming with other Faculties through the development of a collaborative Master of Leadership Studies Degree.
- 2) Enhance access to Renaissance College leadership programs and courses by increasing intake in the leadership minor and certificate.
- 3) Develop Renaissance College as a 'Leadership Hub', through the creation and coordination of
  - a) A leadership focused events and outreach program;
  - b) A Renaissance College Visiting Scholars/Practitioners program;
  - c) Cooperation and co-location arrangements with centres; and
  - d) Relocation of Renaissance College to accommodate expansion and increase integration and visibility.
- 4) Maintain and enhance the signature offerings and reputation of Renaissance College by protecting the cohort model, enhancing the curriculum, and eventually expanding to include a second cohort; and revisiting the name of the college and degree.

C. Nemeroff highlighted plans to, at some point in the future, relocate Renaissance College onto the main Fredericton campus. She spoke to the need for additional resources to realize the vision and noted that the additional costs of the expanded programming would be offset by new tuition revenue. She highlighted a market analysis supporting the growth plan.

Members discussed the proposal at length, noting that the program appeared popular with international students. C. Nemeroff explained that the field is booming globally and demand for programs in leadership studies is high. One member asked about preparation for future studies, noting that Renaissance College (RC) students did not have the same experience with examinations as other students. It was noted that most students in the Bachelor of Philosophy program were enrolled in one of three minors; a member suggested that recruiters be engaged to help diversify the student population. C. Nemeroff noted that a bridging course could be organized to help prepare students for examinations. She indicated that through their minors, students would have had some experience with the final examination course model. She spoke to future plans to diversity, noting that considerations were being given to articulated programs and recruiting internationally. She noted that RC had only one staff person and would need a recruiter. She also suggested that a larger physical space would allow for a larger student lounge to promote a feeling of community with international students.

11. **Senates' Business** (cont'd)11.2 **Renaissance College Strategic Vision** (cont'd)

One member spoke to challenges related to sourcing qualified contract academic instructors in the Fredericton region. C. Nemeroff noted that RC has a qualified cadre of contract academic instructors. Graduate programming would include a larger online component, so for those courses, instructors could be sought internationally. She spoke to plans to meet each of the Deans to discuss potential synergies and collaborations. In response to a question, C. Nemeroff explained that graduates from Renaissance College go on to graduate and professional programs in a wide variety of fields including medicine, law, government, non-profits and business. Members discussed the location of the College and where space may be available for expansion.

**MOTION 11, 2:** Jardine/Tingley “That the Board give support to pursue Renaissance College’s Strategic Plan.”

**CARRIED**

12. **Board Chair's Report**

L. Hachey thanked members for their support and hard work during his term as Chair, noting improvements in balancing the budget, engaging the community to energize the Saint John campus and developing better government relations. He thanked the President and staff members, speaking to the challenges encountered during the COVID-19 pandemic and the dedication and optimism shown by the President and his team. He congratulated R. Tingley and T. Gribbons on their upcoming roles as Chair and Vice-Chair, respectively.

[APPLAUSE]

R. Tingley thanked L. Hachey for his dedication and leadership through difficult and unpredictable times. T. Gribbons thanked L. Hachey for his leadership, noting that L. Hachey had overseen the shrinking of the meeting package and intensified the Board's focus on strategic items. He noted that August 17 and 18 were potential dates for the Board Retreat and that the format would be similar to the May Board meeting, provided that the Public Health regulations would continue to support a hybrid meeting. Discussion topics could be outcomes-based government funding and micro-credentials. More information will be circulated over the summer.

13. **President's Report** (posted with agenda)

The President drew members' attention to his May Report to the Board. He noted that the pandemic had created substantial challenges to the University's operating model. He highlighted the dedication of staff and faculty in managing the COVID outbreaks at Magee House and the Elizabeth Parr Johnson residence on the Fredericton campus. He thanked Board members for their support. The President noted that UNB was still committed to growth and expressed excitement for the future.

14. **The Frank McKenna Institute** (posted with agenda)

The President drew members' attention to the proposal for The Frank McKenna Institute posted with the agenda. He explained that he had been working closely with F. McKenna to encourage digital transformation in New Brunswick to drive economic renewal. He noted that F. McKenna was willing to make a substantial personal donation to create the Institute that would be leveraged with government, the Atlantic Canada Opportunities Agency, the business community and industry partners. The goal would be to create a data science institute. He explained that UNB has 40-50 scholars already working in the field, but not connected with one another. He spoke to the creation of a data trust and the potential opportunities for the Faculty of Computer Science.

M. Grant-McGivney spoke to the potential benefits of the Institute to both the Province and the University, noting that progress was underway on its design. Members expressed support for the Institute. It was noted that UNB was seeking financial support for a number of large initiatives and that it may be helpful to coordinate a strategy between those interests before going to market. The President noted that he was mindful of the need to coordinate fundraising and that efforts were underway to create a strategy encompassing all of UNB's large projects.

**MOTION 14, 1:** Jollineau/Tingley "That the Board approve the establishment of The Frank McKenna Institute for Digital Transformation at The University of New Brunswick, as proposed."

**CARRIED**

15. **Consent Agenda Matters (Open Session)**15.1 **Report of the Board Advancement Committee** (see item 8.1)

The Report of the Advancement Committee was received for information.

15.2 **Report of the Executive Committee** (see item 8.3)

The Report of the Board Executive Committee was received for information.

15.3 **Nominating & Review Committee Report** (see item 9.1)

The Report of the Nominating & Review Committee was received for information and approval of the following recommendation:

"That the Board approve the following appointments to Board Committees and other bodies to which the Board makes appointments effective 1 July 2021 unless otherwise noted:

15. **Consent Agenda Matters (Open Session)** (cont'd)15.3 **Nominating & Review Committee Report** (cont'd)4.1 **Advancement Committee**

Reappointment of Brooke DeLong as committee member and Chair  
Vishnu Vardhan in place of Patrick Hickey, Student  
Patrick Hickey in place of Sean Mackenzie, Alternate Student

4.2 **Finance & Properties Committee**

Neil Vibert in place of Scott Brittain  
Reappointment of Tom Gribbons as Chair  
Patrick Hickey in place of Sean Mackenzie, Student  
Kordell Walsh in place of Patrick Hickey, Alternate Student

4.3 **Human Resources Committee**

Tom Gribbons in place of Scott Brittain  
Reappointment of Janet Hoyt

4.4 **Investments Committee**

Appointment of Larry Hachey  
Appointment of Tom Gribbons as Interim Chair  
Appointment of New Board Member (Recommendation # 3) in place of Brian Baxter  
Kordell Walsh in place of Chloe Jardine, Student  
Vishnu Vardhan in place of Sean Mackenzie, Alternate Student  
Reappointment of Christopher Boyle, Advisor  
Reappointment of Kevin LeBlanc, Advisor

4.5 **University Honorary Degrees Committee**

Reappointment of Kathy McCain."

"That the Board approve that the pilot amalgamation of the Finance Committee and the Properties Committee be completed 30 June 2021 and that the Finance and Properties Committee be established as a standing committee of the Board effective 1 July 2021; the Finance Committee and the Properties Committee to be discontinued effective 1 July 2021."

**MOTION 15, 1:**

Cuming/Passaris      "That the Board approve matters included in the open session consent agenda in item 15.1, and received items 15.1 to 15.2, inclusive, as presented."

**CARRIED**

The Chair presented gifts and certificates to departing Board members C. Jardine and S. MacKenzie. Gifts and certificates were also prepared for B. Baxter and S. Brittain, who would receive them at a later date.

[APPLAUSE]

P. Mazerolle expressed appreciation to L. Hachey and R. Tingley as Chair and Vice-Chair, respectively. He presented them with gifts.

[APPLAUSE]

**CLOSED SESSION**

The meeting was adjourned at 12:35 p.m.

18. **Additional Opportunity for in Camera Discussion**

No further in Camera Discussion was held.

Sarah DeVarenne  
Secretary